## Praemium Limited 2021 Annual results

**Investor presentation** 

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16 August 2021

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Praemium is a leading provider of managed accounts technology, portfolio administration and CRM/financial advice software for the wealth management industry

### Our story

Software company founded in 2001

ASX listed in 2006 to launch the UK platform Offices in Australia, the UK, UAE, Armenia, China and Hong Kong

Over 1,000 clients, across global financial institutions

Covering over \$170 billion in assets

### **Our products**

### Managed Accounts platform

The leading managed accounts provider in Australia, UK and international markets

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*Portfolio administration* Excellence in performance and tax reporting *CRM & financial planning* Cloud-based financial planning software

*Investment management* Multi-asset, multicurrency model portfolios

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### **Business highlights**

**Financial results** 

Looking forward

Q&A

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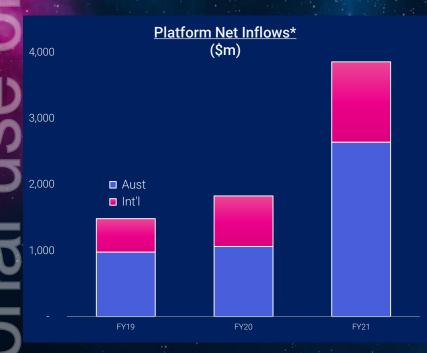
### Executive summary FY2021





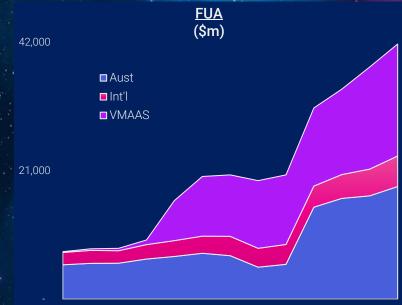
### **Record net inflows of \$3.8 billion\***

Australian platform inflows of \$2.6 billion International platform inflows of \$1.2 billion



### Record global FUA of \$41.7 billion

Platform FUA of \$23.4 billion, up 163% VMAAS FUA of \$18.3 billion, up 61%



18, Q2 18, Q3 18, Q4 19, Q1 19, Q2 19, Q3 19, Q4 20, Q1 20, Q2 20, Q3 20, Q4 21, Q1 21, Q2

VMAAS: Virtual Managed Account Administration Service comprises non-custodial FUA

Excluding major client transition

# The platform of everything

Leader in non-custodial

VMA, our unique proprietary technology

The most accurate portfolio and tax reporting engine

'MA Admin underpinned by the best SaaS reporting capability

Outsourced administration now proven and scalable

The One solution for comprehensive reporting and efficient administration

MA: Virtual Managed Account

Managed Accounts expert

Next-generation Managed Accounts platform

Leading edge Adviser and Investor Portals

Full end-to-end digital process

ESG ethical managed investment solutions

Insights functionality through AI machine learning

The One platform for every asset, every client and every advice business

Addition of

Powerwrap

Broad product suite for the complex needs of HNW clients

A unified platform for custodial & HIN-based portfolios

An independent, openarchitecture platform designed specifically for the HNW market

# Industry recognition

### Platform benchmarks



- 3<sup>rd</sup> overall in Australia's Investment Trends 2020 Platform Competitive Analysis and Benchmarking Report
  - Winner in 9 categories, including Managed Accounts (Product Offering), Business Reporting, Integration and Non-Custodial Assets

 Praemium rated 3<sup>rd</sup> best overall platform in the UK's The Lang Cat Platform Market Scorecard March 2021\*

### wards



FINANCIAL

STANDARD

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- Winner of Best Platform for Discretionary Fund Management at London's Professional Adviser awards
- Winner of Best International Platform at the International Adviser Awards in London for the 3rd consecutive year
- Winner of Digital Marketing Campaign of the Year and Marketing Executive of the Year at the Financial Standard Marketing & Advertising Excellence (MAX) awards

\*Source: the lang cat Platform Market Scorecard, March 2021. Praemium was rated against 21 UK platforms.

### **Business highlights**

**Financial results** 

Looking forward

Q&A



## FY2021 financial results

| Group Financial Results                | FY20<br>(\$m) | FY21 <sup>(1)</sup><br>(\$m) |
|--|---------------|------------------------------|
| Revenue                                | 51.2          | 65.6                         |
| Product commissions                    | (0.6)         | (0.1)                        |
| Revenue (net)                          | 50.6          | 65.5                         |
| Cost of operations                     | (10.6)        | (19.7)                       |
| Gross margin                           | 40.0          | 45.8                         |
| GM % of net revenue                    | 79.0%         | 70.0%                        |
| Expenses:                              |               |                              |
| Information Technology                 | (6.1)         | (7.5)                        |
| Sales & Marketing                      | (11.5)        | (14.5)                       |
| General & Admin                        | (8.2)         | (9.8)                        |
| Total expenses                         | (25.8)        | (31.8)                       |
| EBITDA (underlying)                    | 14.2          | 14.0                         |
| EBITDA %                               | 28%           | 21%                          |
| Share schemes                          | (2.1)         | (3.4)                        |
| D&A                                    | (4.6)         | (8.0)                        |
| EBIT                                   | 7.5           | 2.6                          |
| Acquisition & restructure <sup>2</sup> | (1.3)         | (3.4)                        |
| FX & other                             | 1.6           | 4.1                          |
| NPBT                                   | 7.8           | 3.3                          |
| Tax                                    | (2.9)         | (1.8)                        |
| NPAT                                   | 4.9           | 1.5                          |

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#### **Combining Praemium with Powerwrap**

- Net revenue growth of 30% to \$65.5 million
- Gross margin up <u>15% to \$45.8 million</u>
- Impact to gross margin% from inclusion of Powerwrap
- Underlying EBITDA of \$14 million, down 1%
- EBITDA margin of 21%



#### **Investing in growth**

- Continued focus on sales & marketing
- Investment in operations to support growth and service
- Inherited Powerwrap cost base, synergies in progress
- NPAT of \$1.2 million, 75% decline from higher amortisation and acquisition costs

Revenue excludes interest income. Underlying EBITDA is detailed at Note 20 of the Annual Report <sup>1</sup> Results include acquisition of Powerwrap Limited from September 2020 <sup>2</sup> Refer slide 15 for detailed breakdown

## Half-on-half results

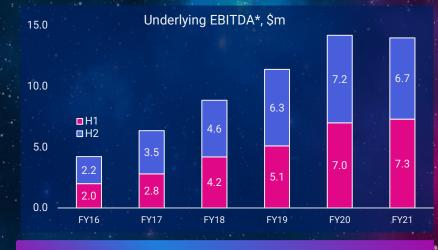
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| H1,<br>FY21 | H2,<br>FY21   | FY21 <sup>(1)</sup>  |
|-------------|---|--|
| 31.7        | 33.9  | 65.6   |
| (0.1)       | 0.0   | (0.1)  |
| 31.6        | 33.9  | 65.5   |
| (9.5)       | (10.2)  | (19.7)   |
| 22.1        | 23.7  | 45.8   |
| 70.1%       | 69.7%   | 70.0%  |
|             |   |  |
| (3.2)       | (4.3)   | (7.5)  |
| (6.9)       | (7.6)   | (14.5)   |
| (4.7)       | (5.1)   | (9.8)  |
| (14.8)      | (17.0)  | (31.8)   |
| 7.3         | 6.7   | 14.0   |
| 23%         | 20%   | 21%  |
| (1.7)       | (1.7)   | (3.4)  |
| (3.6)       | (4.4)   | (8.0)  |
| 2.0         | 0.6   | 2.6  |
| (1.6)       | (1.8)   | (3.4)  |
| 4.2         | (0.1)   | 4.1  |
| 4.6         | (1.3)   | 3.3  |
| (1.6)       | (0.2)   | (1.8)  |
| 3.0         | (1.5)   | 1.5  |
|             | FY21<br>31.7<br>(0.1)<br>31.6<br>(9.5)<br>22.1<br>70.1%<br>(3.2)<br>(6.9)<br>(4.7)<br>(14.8)<br>7.3<br>23%<br>(1.7)<br>(3.6)<br>2.0<br>(1.6)<br>4.2<br>4.6<br>(1.6) | FY21 FY21   31.7 33.9   (0.1) 0.0   31.6 33.9   (9.5) (10.2)   22.1 23.7   70.1% 69.7%   (3.2) (4.3)   (6.9) (7.6)   (4.7) (5.1)   (14.8) (17.0)   7.3 6.7   23% 20%   (1.7) (1.7)   (3.6) (4.4)   2.0 0.6   (1.6) (1.8)   4.2 (0.1)   4.6 (1.3)   (1.6) (0.2) |

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#### Growth in the 2<sup>nd</sup> half

- Revenue growth of 11% across all products
- Full half of PWL results, with stable trading volumes
- Consistent gross margin of 70%
- EBITDA margin of 20% from continued sales & marketing and PWL IT expenses



#### **EBITDA to NPAT**

- Amortisation includes software intangibles \$5.6m, lease assets \$1.6m and acquisitions \$0.2m
- Unrealised gain on PWL shares \$4.5 million
- Lower tax expense from inclusion of Powerwrap tax losses

Revenue excludes interest income. Underlying EBITDA is detailed at Note 20 of the Annual Report <sup>7</sup> Results include acquisition of Powerwrap Limited from September 2020 <sup>2</sup> Refer slide 15 for detailed breakdown

## Australian segment result

| Australia results \$m        | H1<br>FY21           | H2<br>FY21 | FY21         | FY20      | Change<br>% |
|------------------------------|----------------------|------------|--------------|-----------|-------------|
| Platform                     | 16.9                 | 19.6       | 36.5         | 21.0      | 73%         |
| Portfolio services           | 8.0                  | 8.1        | 16.1         | 15.2      | 6%          |
| Portfolio services (PWL)     | 0.4                  |            | 0.4          | 2.5       | (84%)       |
| Planning software            | 0.1                  | 0.0        | 0.1          | 0.1       | (21%)       |
| Revenue                      | 25.4                 | 27.7       | 53.1         | 38.8      | 37%         |
| Expenses                     | (16.3)               | (17.8)     | (34.1)       | (19.4)    | 76%         |
| Segment EBITDA               | 9.1                  | 9.9        | 19.0         | 19.4      | (2%)        |
| EBITDA %                     | 36%                  | 36%        | 36%          | 50%       |             |
| Corporate expenses           | (0.5)                | (0.6)      | (1.1)        | (1.1)     | 6%          |
| AUS 1                        | EBITDA (             | underlying | g), \$m      |           |             |
| 20.0                         | 1.0                  | 4.8        | 3.0)<br>(1.7 |           |             |
| (3.4) 2.4                    |                      |            |              | (0.6)     |             |
| 15.0                         |                      |            |              |           |             |
| 10.0 19.4                    |                      |            |              |           | 19.0        |
|                              |                      |            |              |           |             |
| 5.0                          |                      |            |              |           |             |
|                              |                      |            |              |           |             |
| FY20 ANZ rev Platform<br>Aus | Portfolio<br>revenue | PWL* C     | OGS Sale     | s Oth Exp | 9 FY21      |

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#### **Revenue growth of 37%**

Platform revenue \$36.5 million, up 73%

- Powerwrap revenue \$16.3 million
- Praemium revenue growth of 15% (ex transition)
- Client transition impact of \$3.4 million

#### Portfolio services revenue \$16.1 million, up 6%

- VMA software revenue up 3%
- VMA admin revenue up 40%
- Powerwrap VMA revenue ceased upon acquisition

#### Addition of Powerwrap

- Average platform basis points of 22 (PPS 33, PWL 19<sup>1</sup>)
- Gross margins of 75% (PPS 80%, PWL 65%)
- EBITDA margins of 36% (PPS 39%, PWL 29%)

#### EBITDA \$19.0 million

- Powerwrap contribution \$4.8 million
- \$3 million in annualised cost synergies achieved
- Investment in operations to support growth
- Investment in sales & marketing generating results

Refer Note 20 of Annual Report for segment disclosures, based on continuing operations <sup>1</sup> Based on annualised revenue \*PWL EBITDA normalised for prior year contract fee

## International segment result

| International results \$m | H1<br>FY21 | H2<br>FY21 | FY21   | FY20   | Change<br>% |
|---------------------------|------------|------------|--------|--------|-------------|
| Platform                  | 3.5        | 4.6        | 8.1    | 6.2    | 30%         |
| Platform (funds)          | 0.8        | 0.7        | 1.5    | 2.9    | (47%)       |
| Planning software         | 1.1        | 1.1        | 2.2    | 2.3    | (1%)        |
| Other                     | 0.9        | (0.1)      | 0.8    | 1.0    | (27%)       |
| Revenue                   | 6.3        | 6.3        | 12.6   | 12.4   | 1%          |
| Product commissions       | (0.1)      | (0.0)      | (0.1)  | (0.6)  | (78%)       |
| Revenue (net)             | 6.2        | 6.3        | 12.5   | 11.8   | 6%          |
| Expenses*                 | (7.6)      | (8.8)      | (16.4) | (15.9) | 2%          |
| Segment EBITDA            | (1.4)      | (2.5)      | (3.9)  | (4.1)  | (7%)        |

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### **Revenue growth of 6% (net)**

- Platform revenue up 30%, FUA up 55%
- Fund revenue down 47% from Smartfund cessation
- Consistent planning software revenue as Plum clients upgrade to WealthCraft

### **Reducing losses**

Expenses up 2% from operational capability to support growth

EBITDA loss of \$3.9 million, 7% improvement:

- UK \$1.4 million loss, 27% improvement
- Asia \$0.9 million loss, 1% increase
- UAE cost centre \$1.6 million, up 17%

\* Refer Note 20 of Annual Report for segment disclosures. International includes UK, Asia and UAE entitie

## Cashflow

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| Cashflow (\$m)<br>Operating cashflow<br>R&D incentive<br>Tax paid<br>One-off costs                     | FY20<br>14.4<br>0.8<br>(2.0)           | FY21<br>12.6<br>0.8                  |
|--|--|--------------------------------------|
| R&D incentive<br>Tax paid  | 0.8                                    | 0.8                                  |
| Tax paid   |  |                                      |
| <b>_</b>   | (2.0)                                  |                                      |
| One-off costs  |  | (4.2)                                |
|  | (1.1)                                  | (3.3)                                |
| Net operating cashflow   | 12.1                                   | 5.9                                  |
| Business acquisition (net)   |  | 1.2                                  |
| Intangible capex   | (4.9)                                  | (6.8)                                |
| Equipment capex  | (0.4)                                  | (0.4)                                |
| Investments  | (3.1)                                  | (0.5)                                |
| Net investing cashflow   | (8.4)                                  | (6.5)                                |
| Net financing cashflow   | (1.3)                                  | 11.3                                 |
| Net cash movement  | 2.4                                    | 10.7                                 |
| Opening cash   | 13.7                                   | 15.9                                 |
| Unrealised FX  | (0.2)                                  | 0.1                                  |
| Closing cash   | 15.9                                   | 26.7                                 |
| Net investing cashflow<br>Net financing cashflow<br>Net cash movement<br>Opening cash<br>Unrealised FX | (8.4)<br>(1.3)<br>2.4<br>13.7<br>(0.2) | (6.5)<br>11.3<br>10.7<br>15.9<br>0.1 |

#### **Strong cash generation**

- Operating cashflow of \$12.6 million consistent with EBITDA, other than working capital
- Net operating cashflow of \$5.9 million, net of acquisition and restructuring costs
- Business acquisition net of \$14.6 million in cash acquired from PWL
- R&D capex of \$6.8 million from continuing projects across Australia & UK, plus PWL R&D project spend
- Financing cashflow includes funding loan drawdown, with \$13.6 million remaining over 3-year term

# 🛆 Balance sheet

| Balance Sheet (\$m) | Jun'20 | Jun'21 |
|---------------------|--------|--------|
| Cash                | 15.9   | 26.7   |
| Receivables         | 6.5    | 9.0    |
| Intangibles         | 12.0   | 63.6   |
| Other assets        | 14.8   | 12.5   |
| Assets              | 49.2   | 111.8  |
| Tax liabilities     | 1.3    | -      |
| Borrowings          |        | 13.6   |
| Other liabilities   | 17.3   | 18.1   |
| Liabilities         | 18.6   | 31.7   |
| Net Assets          | 30.6   | 80.1   |

#### One-off Costs (\$m) **FY21 FY20** Acquisition costs 0.4 1.6 Restructure costs 0.2 1.0 CEO departure 0.7 Arbitration costs 0.7 **Total expense** 1.3 3.4

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#### Stable balance sheet

- Strong cash reserves
- Group regulatory cash requirement of \$12 million
- Intangibles increase includes \$47 million in goodwill from PWL acquisition
- Powerwrap tax losses of \$8 million able to be utilised in future periods
- Franking credits of \$12 million

### **One-off costs**

- Acquisition costs from takeover of Powerwrap
- Restructure costs include Powerwap integration and UK restructuring

### **Business highlights**

**Financial results** 

**Looking forward** 

Q&A

## Gaining share of Australian platform market

\$915 billion<sup>1</sup>

### Tailwinds for independent wealth management platforms

- Industry change from regulatory oversight, end of grandfathered commissions
- End of conflicted advice, a shift to independence as institutions exit wealth
- Advisers seeking independent, technically advanced platforms

#### Challenger platforms gaining market share

- Record \$2.6 billion in annual net inflows, 4<sup>th</sup> highest in 2021<sup>1</sup>
- Combination of Praemium and Powerwrap broadens appeal to advice market
- 40% of Barron's Top 100 Financial Advisors already utilise Praemium

### 1.8% market share<sup>1</sup>

# Well positioned to address market

### The Platform of Everything

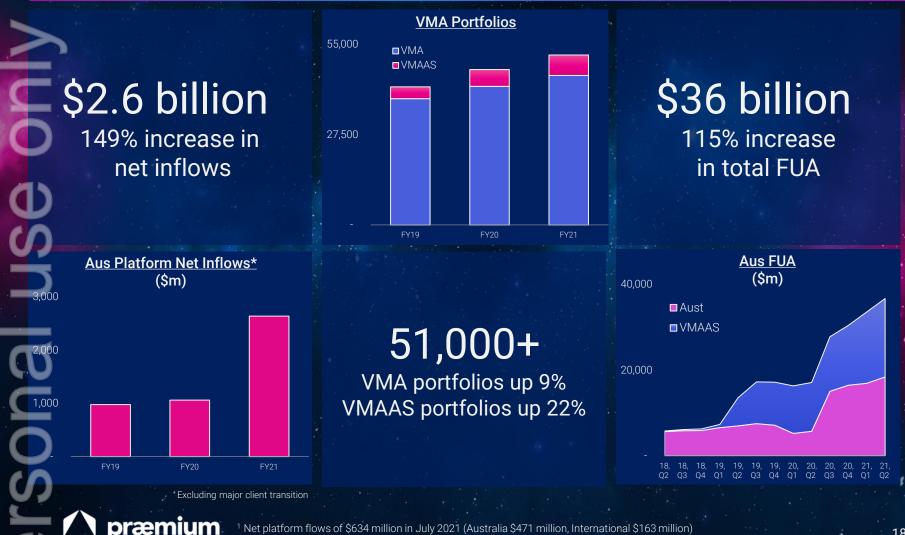
- Enhancement of proposition to fully serve retail and HNWI markets
- Powerwrap acquisition to drive scale and merge best of both businesses
- Additional functionality across ESG, API integration and non-custody

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<sup>1</sup> Plan for Life media release: Wrap, Platform and Master Trust Managed Funds at March 2021 Institutional platforms: CBA, Westpac, NAB, IOOF, AMP, Mercer, Macquarie Challenger platforms: Praemium, NWL, HUB

## Strong momentum in FY2022

Australia accelerating underlying growth July 2021 sets a new monthly record<sup>1</sup>



Net platform flows of \$634 million in July 2021 (Australia \$471 million, International \$163 million)

## Australia, the road ahead

Powerwrap addition to deliver scale

Looking forward

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### Merged Group now over \$36 billion FUA

- A strong position serving the complex needs of advisers
- Ability to serve clients across retail and HNWI market segments
- Leverage existing sales capacity to sell a combined offering

Key drivers of growth:

- With Powerwrap, capture a larger slice of the HNW sector
- Build on the platform sales momentum of the past 2 years
- Continue to upsell SaaS clients into VMAAS
- Key profit drivers:
  - Complete majority of the Powerwrap integration in c2021
  - Drive efficiency gains for non-custody admin

Investments now made to meet our faster growth rate and to facilitate our larger business capacity

Underlying EBITDA expected to resume growing at a rate above the rate of revenue growth

## > Proposed divestment of International

Strategic review

Decision to divest

Sale process

Strategic review highlighted the technological leadership of the international platform and strong sales momentum

Marketplace undergoing significant structural change and consolidation

International business remains at a scale disadvantage to its key competitors

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External strategic review of International business recommended divestment

Praemium Board supports this recommendation

Proposed divestment will allow focus of financial and leadership resources on further accelerating our growth trajectory in the Australian platform market Deloitte Corporate Finance appointed to manage a formal sale process

Strong interest received from potential buyers

No certainty sale process will result in a binding transaction or decision / recommendation by Praemium Board to pursue any transaction

Further updates will be provided as the process progresses



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